



Carol Zukiwski, Q.Arb

Counsel

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Carol is a skilled and accomplished lawyer who focuses on administrative law.

Carol serves as counsel to administrative tribunals helping them with determining a fair hearing procedure and with decision writing.

As an advocate, Carol's practice is primarily focused on assisting municipalities and the provincial assessor with property assessment complaints and appeals. She has also chaired multiple First Nation election appeals and has conducted investigations under the MGA for Code of Conduct complaints.

She appears regularly before the Land and Property Rights Tribunal, Composite Assessment Review Boards and before the Court of King's Bench and the Court of Appeal.

Currently, Carol sits as a decision maker under the *Surveys Act* and on the Payment in Lieu of Taxes Federal tribunal. Carol has been on the staff of two Boards and a member of two additional Boards.

Carol is a Qualified Arbitrator which is a national designation and is a member of the Alberta Municipal Affairs arbitration roster. Arbitrators are appointed to solve disputes under commercial contracts, in labour disputes, family and estate disputes. This allows Carol to use her strong skills in fair process and decision writing as an independent neutral adjudicator.

Carol is a skilled teacher and is an instructor for various organizations including the Foundation of Administrative Justice, Federated Press, the Legal Education Society of Alberta (Administrative Law and Municipal Law), the Alberta Assessors' Association, Association of Canadian Assessors' Counsel, the Alberta Municipal Lawyers Association, and the Saskatchewan Administrative Tribunals Association. She is also a guest lecturer at the University of Alberta for Municipal Law and Local Government Studies.

Carol's Associations

- Law Society of Alberta
- Law Society of Nunavut
- Canadian Bar Association
- ADR Institute of Alberta
- Alberta Assessors' Association
- Foundation of Administrative Justice
- The Association of Canadian Assessor's Counsel
- Canadian Property Tax Association

practice areas

- Boards, Tribunals & Administrative Law
- Litigation and Dispute Resolution
- Municipal Law
- Expropriation
- Professional Regulatory Law
- Alternative Dispute Resolution

education

University of Alberta, B.Comm.
University of Alberta, LL.B.
Qualified Arbitrator (Q.Arb)

admissions

Alberta, 1989

Carol's Awards & Recognitions

- [The Best Lawyers™ in Canada: Administrative and Public Law \(2025\)](#)